

Appendix 2a Commissioning Objectives

The commissioning objectives are the essential outcomes of the programme. They will be used as 'golden threads' which will run through each stage of the procurement. Bidder's proposals will be evaluated (as appropriate for each stage) on how successfully the evidence presented ensures the achievement of these objectives. The commissioning objectives are detailed below and illustrated in the commissioning objectives diagram attached at Appendix 2b.

- Delivery of the development and regeneration programme in a manner which is responsive to local needs and priorities;
- Maximisation and timing of capital and revenue generation for the council;
- Quality of developments, seeking to enhance the county's natural and built environments and provide a higher standard of daily living and opportunity for all, inclusive of residents, businesses and visitors;
- The provision of quality housing, which enhances the quality of life for residents and which meets specified building code standard(s);¹
- Funding arrangements which balance the risks to the council whilst providing value for money;
- Assurance of best value facilitated by the competitive pricing; maximisation of land value; minimisation of overheads and administrative costs; robust and transparent costings supported by open book accounting; performance reporting and monitoring;
- Workforce and training initiatives provided to the benchmark standards contained within the Construction Industry Training Board Client Based Approach (CITB CBA) framework;
- Environmental protection and improvements;
- Development of sub-contracting and supply chain opportunities including transparency of opportunities and award procedures including open advertisement;
- Increased social capital through engagement and consultation with the community;
- Contribution to the regeneration of the economy in Herefordshire to support the creation of:
 - a vibrant local economy and keep residents spending locally;
 - a competitive Herefordshire through enhanced facilities and connectivity for businesses;
 - sustainable communities and the creation of employment and skills (including working with disadvantaged and targeted groups and social businesses).
- Benefits to the community which ensure that the development is cohesive, integrated and accessible; tackles poverty and promotes quality of life for all, in particular protecting the interests of individuals with protected characteristics; the elderly and children. For example this would be sought through the regeneration of open space and increased community cohesion through volunteering and support for community groups and third sector organisations.
- Contribution to education such as through education-work placements, school visits and volunteering and support for national curriculum topics such as: numeracy; literacy; science and careers. For instance, the programme could encourage innovative approaches such as the creation of a schools' entrepreneurship project or seek provider support to establish an apprenticeship academy which would provide 'shared' apprenticeships for project across the county.
